



Director's Report for January 2026

Meeting Date: February 12, 2026
Department: Director's Office
lrapa-or.gov

Agenda Item No. 11
Staff Contact: Travis Knudsen
541-736-1056 ext. 217

I. EXECUTIVE HIGHLIGHTS

Key accomplishments, challenges, and priorities from the past month.

EXECUTIVE SUMMARY

January marked continued winter air quality management with predominantly "Good" and "Moderate" conditions across Lane County's three monitoring sites. An air stagnation event from December 30-January 1 required countywide outdoor burning curtailment as LRAPA responded to changing atmospheric conditions. The home wood heating advisory program called 17 Yellow Days in Eugene-Springfield and 11 in Oakridge, though no Red Day prohibitions were needed. On January 27, pile burning activity conducted southeast of the metro area during stagnant atmospheric conditions resulted in smoke reaching Eugene-Springfield, with PM2.5 levels reaching 90 AQI, the highest reading of the month. The incident underscores the importance of coordinating prescribed fire timing with meteorological conditions to minimize air quality impacts. LRAPA's authority does not extend to these instances of pile burning.

LRAPA issued three outdoor burning letter permits during the month, supporting both land-clearing activities and ecological burning projects while maintaining air quality protection.

Organizationally, LRAPA strengthened regional partnerships through IGA check-ins with Eugene and Springfield, attendance at both cities' State of the City addresses, and continued engagement in the JH Baxter superfund site coordination and Lane County's Community Wildfire Protection Plan update.

Administrative capacity building advanced significantly with development of six workplace policies addressing customer service standards, time-off management, acting-in-capacity assignments, respectful workplace environment, harassment and discrimination prevention, and whistleblower protections. These policies, presented to staff in early February, build on the four employment law compliance policies implemented in November and December, establishing consistent operational frameworks across the agency.

Progress continued on LINFO database improvements, with LCOG implementing select bug fixes while LRAPA develops arrangements for a part-time developer to advance broader system enhancements. Following Board direction, staff issued a Request for Written Quotes to ten qualified Oregon CPA firms on January 26, with responses due February 23 and a contract recommendation forthcoming.

Staff completed three specialized air quality trainings focused on continuous monitoring systems, source test observation, and hazardous air pollutant regulations, strengthening technical capacity for regulatory oversight. The agency maintains 17.0 FTE (89% operational capacity) and continues holding two positions vacant while assessing operational priorities given federal funding uncertainty. The permitting program maintains steady performance with a 9% backlog rate, and financial reserves support four months of operating budget as targeted. January demonstrated continued progress on organizational capacity building while maintaining fiscal prudence during a period of federal budget uncertainty.

II. PROTECTING PUBLIC HEALTH & SERVING OUR COMMUNITY

Aligns with Customer/Stakeholder Perspective of the Balanced Scorecard framework and LRAPA's current goals 1, 2, and 5 which focus on public health protection, community engagement, and stakeholder relationships.

II.A. Air Quality Status & Trends for January 2026

These metrics support **Goal 1 (Public Health Protection and Air Quality Education)** and **Goal 4 (Regional Air Monitoring and Analysis)**, tracking our performance against targets for "Good" and "Moderate" AQI days, data completeness, and timely reporting).

January

Site	Date	Max AQI	Pollutant
Eug/Spfld	27-Jan-26	90	PM
Oak	19-Jan-26	78	PM
CottGrv	25-Jan-26	78	PM

AQI	Eug/Spfld	Oak	CottGrv	AQI Range	PM2.5 Range, ug/m3	Ozone Range, ppb
Good	11	9	8	0-50	0-9	0-54
Moderate	20	22	23	51-100	9.1-35.4	55-70
USG	0	0	0	101-150	35.5-55.4	71-85
Unhealthy	0	0	0	151-200	55.5-125.4	86-105
Very Unhealthy	0	0	0	201-300	125.5-225.4	106-200
Hazardous	0	0	0	301+	225.5+	201+

Attachment No. 1: Air Quality Index (AQI) charts for Lane County (January 2026)

Attachment No. 2: PM2.5 index charts for Lane County (January 2026)

II.B. Community Response & Complaint Resolution

This section supports **Goal 1 (Public Health Protection and Air Quality Education)** metrics for complaint response to demonstrates our commitment to addressing community concerns promptly and effectively.

The number of unique complainants is noted in “(#)”

January 31, 2026
Smoke complaints: 23
16 - Outdoor Burning (13) 6 - Home Wood Heating (6) 1 - Unhoused Warming Fire
Industry: 11
3 - 9 Wood, Inc. (2) 3 - International Paper (3) 2 - A & M Autobody Collision Repair Center (1) 1 - Delta Sand & Gravel 1 - Smith Lund Mills Funeral Chapel 1 - Peterson Machinery Co.
Asbestos: 8
Miscellaneous: 16
10 - Unknown Odor (7) 4 - Fugitive Dust (4) 2 - Florence Wastewater Treatment Plant (1)
Total: 58

Category	2021	2022	2023	2024	2025	2026
Dust	26	12	7	8	17	4
Ag Burning/spraying	7	2	3	3	22	0
General Air Quality	8	1	25	32	30	0
Home Wood Heating	57	67	52	39	70	6
Industry	336	198	97	75	108	11
Outdoor Burning	243	292	254	253	266	17
Slash Burning	10	6	12	9	3	0
Asbestos	9	22	10	12	21	8
Miscellaneous	31	80	62	91	95	2
Unknown	71	45	65	79	136	10
Total:	798	725	587	601	768	58

*Notes: LRAPA received 58 complaints in January 2026. Smoke-related complaints decreased from 72 in Nov-Dec to 23 in January, primarily from outdoor burning (16) and home wood heating (6). Industry complaints increased from 3 to 11.

II.C. Smoke Management & Wildfire Resilience

This section aligns with **Goal 2 (Enhanced Wildfire Smoke Preparedness)**, tracking our smoke monitoring, advisory issuance, and coordination with state agencies, as well as smoke management activities for outdoor burning and home wood heating.

Outdoor Burning, 2025-2026 Season

LRAPA regulates outdoor burning in Lane County to protect air quality and public health. Under Title 47, LRAPA has authority to regulate open burning practices, including determining when burns can occur. LRAPA aims to allow burning whenever possible while preventing air quality deterioration. Outdoor burning is only curtailed when monitoring or forecasts show potential for unhealthy air quality impacts.

Periods of Curtailment				
Start	End	Areas	Curtailment	Reason
Nov. 1, 2025	Mar. 1, 2026	Eugene/Springfield UGB; Oakridge	Full Prohibition	By Rule, Title 47-015(2)
Dec. 30, 2025	Jan. 1, 2026	All Lane County	Full Prohibition	Air Stagnation

Home Wood Heating, 2025-2026 Season

LRAPA regulates home wood heating under Title 16 to reduce PM2.5 emissions during periods of poor air quality. An advisory system (Yellow/Red Days) indicates when curtailment is needed. Yellow Day advisory request voluntary curtailment of wood burning except for those who depend on it as their primary heat source. Red Day advisories prohibit visible smoke from chimneys, with exemptions for economic hardship. Like outdoor burning, LRAPA only

issues wood burning curtailment when air quality monitoring or forecasts indicate potential health impacts.

Periods of Curtailment		
Areas	Yellow Days	Red Days
Eugene/Springfield	17	0
Oakridge	11	0

The home wood heating season, which is closed during the summer months, officially reopened on October 1st. No curtailment days have been needed this season as air quality conditions remain favorable since October.

Outdoor Burning Letter Permits, 2025-2026 Season

LRAPA has authority to issue outdoor burning letter permits under Title 47. These permits allow specified burning that would otherwise be prohibited. This program also supports ecological benefits of prescribed fire while protecting public health through strict oversight and timing. LRAPA coordinates closely with land managers to ensure burns are conducted with minimal air quality impacts.

Permit No.	Issue Date	Permittee	Location	Material	Volume
20B25-06-01	June 30, 2025	River to Ridges Partnership	85 units in Lane County	Ecological Burning	1456 acres
20B25-11-01	November 17, 2025	Casey Jones	82578 Sprague Ln	Dexter	50 cubic yards
20B25-11-02	November 17, 2025	U.S. Fish & Wildlife	Hwy 36 & Alvadore Road	Ecological Burning	28 cubic yards
20B25-12-01	December 2, 2025	Scott Gielish	32960 Dillard Rd	Land-clearing	60 cubic yards
20B25-12-02	December 2, 2025	Scott Gielish	T18S R3W sec. 33 Next door to 32960 Dillard Rd	Forest type debris	500 cubic yards
20B25-12-03	January 5, 2026	Willamalane Park & Rec District	205 Dorris Street, Springfield	Land-clearing	30 cubic yards
20B25-12-04	January 5, 2026	Port of Siuslaw	Map & Taxlot # 18-11-19-00- 0011-00 (Rose Hill Rd), Florence	Land-clearing & demolition debris	69 cubic yards
20B26-01-02	January 26, 2026	Robbie Garcia	85393 Glenada Road	Land-clearing	60 cubic yards

Wildfire Smoke Intrusions & Air Quality Advisories

LRAPA participates in Oregon's Wildfire Response Protocol for Severe Smoke Episodes, a coordinated system that connects federal, state, and local agencies during significant smoke events. LRAPA's role includes issuing local air quality advisories, coordinating public health messaging, and representing Lane County's interests in state-level response planning.

Air Quality Advisories Issued			
Start Date	End Date	Areas Affected	Primary Pollutant
08-22-2025	08-25-2025	Southern Willamette Valley	Ozone
09-02-2025	09-07-2025	Eastern Lane County	PM2.5/Wildfire
09-29-2025	09-30-2025	W. Lane County & Intermittent Eug/Spring	PM2.5/Wildfire

Oregon Wildfire Response Protocol for Severe Smoke Episodes Meetings

Date	Topic	Advisory Issued
07-11-2025	Prep for Coordination Calls	n/a
07-16-2025	Review Active Wildfires	No
08-22-2025	Ozone & Flat Fire	Yes
08-25-2025	Flat Fire, Emigrant Fire, & OR Fires	No
08-27-2025	Emigrant Fire, Flat Fire, & OR Fires	No
09-02-2025	Emigrant Fire & OR Fires	Yes
09-04-2025	Emigrant Fire & OR Fires	Yes
09-05-2025	Emigrant Fire & OR Fires	Yes
09-29-2025	Moon Complex Fire & Emigrant Fire	Yes

II.D. Community Outreach, Education, & Building Partnerships

This section supports **Goal 5 (Partnerships and Interagency Coordination)** metrics for partner engagement and stakeholder communication, strengthening relationships with stakeholders and enhancing public understanding of air quality issues.

Media Log

Date	Media	Reporter	Topic
1-5-2026	Register Guard	Alan Torres	Amazon purchases \$2M lot for e-commerce LINK
1-6-2026	Lookout	Michael Zhang	Deed shows land owned by Amazon LINK
1-7-2026	DJC Oregon	Alan Torres	Amazon purchases \$2M lot LINK
1-9-2026	KEZI	News Staff	Air stagnation & Yellow HWH LINK
1-9-2026	KLCC	News Staff	Air stagnation & Yellow HWH LINK
1-13-2026	Prism News	Elena Rodriguez	Air stagnation & Yellow HWH LINK
1-16-2026	Register Guard	Alan Torres	Freezing Temps and AQ LINK
2-4-2026	Lookout	Ashli Blow	Tear-gas effects on Air Quality LINK

City of Eugene IGA Partner Check-In and Update (Jan. 9th, City Hall)

Travis Knudsen, Executive Director, and Matt Sorensen, Public Affairs Manager, met with Eugene City Manager Pro Tem Matt Rodrigues and Assistant City Manager Kristie Hammitt. The City of Eugene is one of LRAPA's intergovernmental agreement (IGA) stakeholders. These meetings help bolster relationships, provide stakeholder updates and share developments in air quality regulations from the Federal, State, and local level. We also take time to answer any questions or concerns from our IGA partners.

Eugene's State of the City Address (Jan. 12th, Hult Center)

Travis Knudsen, Executive Director, attended the annual City of Eugene State of the City Address. Mayor Kaarin Knudson highlighted 2025 accomplishments focused on partnership, community connection, and shared prosperity. The address emphasized Eugene's commitment to building a strong, welcoming community through collaboration with partners across the region. In attendance were Eugene City Councilors, Lane County Elected Officials, and other community partners.

JH Baxter Core Team Meeting (Jan. 15th, Online)

Travis Knudsen, Executive Director, and Matt Sorensen, Public Affairs Manager, participated in the Baxter superfund site Core Team meeting. This group includes a multitude of stakeholders: EPA, DEQ, OHA, LCPH, LRAPA, City of Eugene, Beyond Toxics, Active Bethel Community, and other community stakeholders. Updates were shared on the progress by the EPA on completing the time critical removal action cleanup which primarily involved shipping of chemicals to be destroyed and the preparation for the superfund work to begin remediation of the site. There were updates on site security and efforts to ensure stormwater is properly treated and sampled to DEQ.

DEQ Open Burn Cross Agency Coordination Meeting (Jan. 20th, Online)

Travis Knudsen, Executive Director, and Matt Sorensen, Public Affairs Manager attended the quarterly meeting between DEQ, OR Dept. of Agriculture, Oregon Dept. of Forestry, and the Oregon State Fire Marshal. This meeting is to ensure each agency is in alignment for activities regarding smoke, burning, safety, and air quality and ensure we are working together for strategic improvements in our shared chart of work.

Oakridge Community Firewood Project Expansion (Jan. 20th, Online)

Travis Knudsen, Executive Director, and Matt Sorensen, Public Affairs Manager, met with Southwest Willamette Solutions (Oakridge Air) Executive Director Sarah Altemus-Pope and Brink's Land Improvement Operations Manager Jeff Brink to discuss his interest in providing free split and dry firewood for Oakridge. His company Brink's Land Improvement has secured the contract to harvest timber from the Cedar Creek Fire but recognize there will be timber that may not be salvageable but could be converted into dry firewood with an industrial splitter. Sarah shared that the Oakridge Air team would be able to coordinate this opportunity and serve as the liaison between Oakridge residents and Brink's to ensure they qualify for the free firewood.

Lane County Community Wildfire Protection Plan (CWPP) Workshop (Jan. 23rd, Bob Keefer Center)

Matt Sorensen, Public Affairs Manager, represented LRAPA at the Lane County CWPP workshop which included City of Eugene emergency preparedness staff, City Managers, Fire Authorities, Land Managers, OR Dept. of Forestry, US Nat. Forests, and others. The meeting convenes stakeholders throughout the county to inform the update of the Community Wildfire Protection Plan (CWPP). At the workshop, participants explored challenges facing communities in reducing wildfire risk, looked at anticipated future trends, and ultimately identify updated action items and shape an implementation plan across various organization types and activities.

City of Springfield IGA Partner Check-In and Update (Jan. 28th, City Hall)

Travis Knudsen, Executive Director, and Matt Sorensen, Public Affairs Manager, met with Springfield City Manager Nancy Newton and Assistant City Manager Niel Laudati. The City of Springfield is one of LRAPA's intergovernmental agreement (IGA) stakeholders. These meetings help bolster relationships, provide stakeholder updates and share developments in air quality regulations from the Federal, State, and local level. We also take time to answer any questions or concerns from our IGA partners.

Extreme Wildfire Smoke Events and Response in Rural Areas (Jan. 29th, Online)

Matt Sorensen, Public Affairs Manager, attended this webinar hosted by the University of Michigan covering some research they've completed in Oregon and other parts of the Western US on how rural communities prepare for and respond to wildfire smoke events. They spent last year interviewing community assistance providers and shared what they've learned so far about preparedness strategies, barriers to protection, and what's working in different contexts. They offered locally specific communication materials and are conducting a region-wide survey.

Springfield's State of the City Address (Jan. 29th, Wildish Theater)

Travis Knudsen, Executive Director, and Matt Sorensen, Public Affairs Manager, attended the annual Springfield Mayor's State of the City Address. Mayor Sean VanGordon shared last year's highlights and some of the challenges. There were numerous community members recognized for their positive impact on Springfield as well. In attendance were numerous Springfield City Councilors, Lane County Elected Officials, and other community partners.

Northwest Air Quality Communicators Meeting (Feb. 5th, Online)

The Northwest Air Quality Communicators (NWAQC) is a cooperative group of regional air quality agencies that share and leverage their marketing and communication tools and messaging to improve communication and best practices in the air quality public communications field across the pacific northwest. Regular participation in this group helps LRAPA stay connected with regional partners and enhance its public outreach efforts. Matt Sorensen, Public Affairs Manager attended the NWAQC meeting, where they discussed the upcoming May Air Quality Awareness Week.

III. MAINTAINING REGULATORY EXCELLENCE

Aligns with Internal Process Perspective of the Balanced Scorecard framework and LRAPA's current goals 3 and 4—ensuring compliance with air quality standards through effective monitoring, permitting, and enforcement.

III.A. Stationary Source Permitting Progress & Efficiency

This section supports **Goal 3 (Public Health Protection and Air Quality Education)** metrics for permit issuance timeliness, permit backlog rate, and area NAAQS compliance.

Permitted Sources

- Currently 15 sources hold a Title V operating permit in Lane County.
- Currently approximately 275 sources hold an ACDP.

Permits in Queue			
Category of Permit Activity	Title V	ACDP	Total In Queue
New	0	2	2
Renewals	1	13	14
Modifications	3	6	9
Constructions	-	-	-
Terminated Permits	-	-	-

Stationary Sources Permits Issued, Year-to-Date

- Title V Operating Permits: 0
- Air Contaminant Discharge Permits: 5

Permits on public notice from January 1 to January 31, 2026

Source Number and Name	Reason for Public Notice	Type of Permit
200517 Eagle Veneer, Inc.	Type B State NSR Simple Technical Permit Modification for a veneer dryer replacement.	Standard Air Contaminant Discharge Permit (ST ACDP) on public notice December 8 – January 12, 2025.
207050 Rosboro Company, LLC - Springfield	Construct an additional laminated beam manufacturing plant.	Construction Air Contaminant Discharge Permit (C-ACDP) on public notice December 10 – January 14, 2025.
203129 Bakelite Chemicals LLC	Significant permit modification to reclassify the facility from a major to an area source of HAPs.	Title V Operating Permit modification on public notice January 13 – February 17, 2026.
203129 Bakelite Chemicals LLC	Permit modification to establish a limit on oxidizer bypass hours and include federally enforceable limits on throughputs to limit Hazardous Air Pollutants (HAPs).	Construction Air Contaminant Discharge Permit (C-ACDP) on public notice January 13 – February 17, 2026.

Permit Backlog as of January 31, 2026

Permit Type	Permits by Type	Permits Extended Administratively	Percentage of Total (%)
Title V	15	1	7%
Standard	24	3	13%
Simple	26	2	8%
Total	65	6	9%

III.B. Asbestos Program Oversight

This section supports **Goal 3 (Public Health Protection and Air Quality Education)** initiatives related to operating the asbestos program, including inspections and rule updates. LRAPA protects public health from asbestos hazards through effective oversight and education.

LRAPA administers the asbestos program in Lane County under title 43. This program regulates the handling, removal, and disposal of asbestos-containing materials to prevent public exposure to this hazardous substance. LRAPA reviews asbestos survey reports, processes abatement notifications, conducts inspections, and enforces compliance with asbestos regulations to protect workers and the public.

Asbestos Notices								Year-to-Date↓
Year	2020	2021	2022	2023	2024	2025	2026	
Total Asbestos Abatement Notices	439	408	465	466	436	431	39	

III.C. Enforcement

This section supports **Goal 3 (Public Health Protection and Air Quality Education)** metrics for enforcement action resolution and evaluations completed. The enforcement program ensures that regulations are followed, and violations are addressed.

LRAPA's compliance program ensures that air quality regulations are followed by stationary sources, asbestos contractors, and the general public. This section provides an overview of enforcement actions taken during the reporting period, including notices of non-compliance, civil penalties, and case resolutions.

Jan. 1, 2026 to Jan. 31, 2026					
Category of Violation	New	Follow-Up Action	Pending	Closed	Total
Asbestos	1	-	1	-	2
Industrial	3	-	-	1	4
Outdoor Burning	2	-	1	-	3
Fugitive Dust	-	-	-	-	-
Home Wood Heating	-	-	-	-	-
Totals	6	-	2	1	9

Attachment No. 3: January 2026, Enforcement Actions Detail Report.

	2020	2021	2022	2023	2024	2025	2026
Notices of Non-compliance and Warnings	15	21	24	19	7	18	6
Notices of Violation with Civil Penalties	26	17	24	15	5	12	1

IV. STRENGTHENING ORGANIZATIONAL CAPACITY

Aligns with Learning & Growth Perspective of the Balanced Scorecard framework and LRAPA's current goal 6—developing staff capabilities and improving operational systems.

IV.A. Staff Development & Agency Growth

*This section supports **Goal 6 (Organizational Excellence and Operational Efficiency)** metrics focused on staff retention, professional development, and employee satisfaction, essential for achieving operational excellence.*

LRAPA maintains a skilled workforce to carry out our mission of protecting air quality in Lane County. This section provides an overview of our current staffing levels, vacancies, and professional development activities. Our commitment to staff development ensures we have the expertise needed to address complex air quality challenges effectively.

Department	FTE	Vacancies
Administration	5.0	0.0
Operations	9.0	1.0
Finance	3.0	1.0
Technical services	2.0	0.0
Total	19.0	2.0
<i>Agency at 89% of staffing capacity</i>		

LRAPA currently maintains 19.0 FTE across four departments. We presently have 17.0 FTE filled, representing 89% of our authorized staffing capacity.

The agency continues to hold two vacant positions as we navigate federal budget uncertainty. The agency continues to hold two vacant positions as we navigate federal budget uncertainty and assess operational priorities. The cautious approach maintains financial flexibility while ensuring LRAPA can continue delivering essential air quality protection services to Lane County. A temporary payroll specialist contract arrangement continues to effectively support our finance department transition.

LRAPA remains committed to thoughtful workforce planning and staff development strategies that balance operational needs with fiscal responsibility during this period of federal budget uncertainty.

Staff Professional Development, Year-to-Date

Training	Participation	Completion Date	Provider
Introduction to Continuous Monitoring Systems	3	January	Air Knowledge
Observing Source Tests	1	January	Air Knowledge
Regulation of Hazardous Air Pollutants (HAPs) from Stationary Sources	3	January	Air Knowledge

Introduction to Continuous Monitoring Systems (January 13th, virtual)

Staff attended this one-day course providing foundational knowledge of continuous monitoring systems (CMS) used to verify compliance with air quality regulations. The course covered three key modules: purpose and types of CMS including their role in facility compliance demonstration; regulatory aspects of CMS including implementing regulations, basic theory and operation, system components, and certification requirements; and

audits, inspections, and enforcement procedures. This training enhanced staff capacity to conduct regulatory reviews of CMS systems and assess the accuracy of CMS data and ongoing source compliance.

Observing Source Tests (January 14th, virtual)

Staff completed this one-day course focused on the principles and practices of source test observation. The training covered fundamentals of source testing methods with emphasis on EPA Method 5 sampling and procedures. Key topics included sample recovery observations, procedural inspections, calculations, report writing, and quality assurance techniques. Staff participated in a Method 5 sampling mock inspection with hands-on training, strengthening their ability to effectively observe compliance performance emission tests and ensure data quality for regulatory compliance determinations.

Regulation of Hazardous Air Pollutants (HAPS) from Stationary Sources (January 15th, Virtual)

Staff attended this one-day foundational course on the regulatory framework for hazardous air pollutants from stationary sources under Clean Air Act Section 112. The course covered how HAPs are identified and listed under the Clean Air Act, the listing and categorization of HAPs sources (major vs. area sources), components of National Emission Standards for Hazardous Air Pollutants (NESHAPs), Maximum Achievable Control Technology (MACT) and Generally Available Control Technology (GACT) standard setting processes, and NESHAP residual risk review and technology review requirements. This training provides essential background for staff working on air toxics permitting, inspections, and enforcement.

IV.B. Operational Improvements & Innovation

This section supports Goal 6 (Organizational Excellence and Operational Efficiency) metrics for technology adoption and systems modernization, enhancing our efficiency and effectiveness in serving Lane County.

LRAPA is working to improve our systems and processes to enhance efficiency and effectiveness. These improvements support our ability to fulfill our mission and provide better service to the public. Current initiatives focus on technology upgrades, document management, and standardized procedures.

Current activities underway:

LINFO Database Upgrade: LRAPA successfully transitioned to our central database system (LINFO) version 3.0 in summer 2025, which enhances our permit tracking, complaint management, and reporting capabilities. The system has been fully operational, and staff are actively using it while documenting bugs and identifying needed user-interface and functionality improvements. Progress on system enhancements was paused from June through October 2025 due to the retirement of LCOG's internal developer who maintained LINFO under contract.

LCOG has implemented select user interface updates and bug fixes to address immediate operational needs. To advance more substantial system enhancements, LRAPA has engaged a former employee with valuable institutional knowledge of our operational needs to serve as a part-time developer. Administrative arrangements for this position are currently being developed.

Once onboarded, development priorities will focus on user interface improvements and creation of an enforcement module within LINFO to better support compliance and enforcement workflows. This dual approach (LCOG addressing immediate fixes while the part-time developer tackles larger enhancements) positions LRAPA to make meaningful progress on system functionality in 2026.

Standard Operating Procedures (SOPs): Development of SOPs across all departments continues to progress well. Building on the foundational "SOP for SOPs" framework established in September and the four employment law compliance policies implemented in November and December, the Administrative Manager developed six

additional administrative policies in January addressing workplace conduct, professional expectations, and employee protections:

- Customer Service Standards Policy (v1.0)
- Time-Off Requests and Calendar Management Policy (v1.0)
- Acting in Capacity (AIC) Policy (v1.0)
- Respectful Work Environment Policy (v1.0)
- No Harassment & Discrimination Policy (v1.0)
- Whistleblower Protection Policy (v1.0)

These policies were presented to all staff in early February for review and discussion before implementation. The policies strengthen LRAPA's commitment to maintaining a professional, supportive workplace while ensuring compliance with state and federal employment law. All administrative SOPs are now centrally available to staff, establishing consistent operational frameworks across the agency.

V. ENSURING FISCAL RESPONSIBILITY

Aligns with Financial Stewardship Perspective of goal 7—managing financial resources effectively and transparently.

V.A. Budget Performance & Stability

*This section supports **Goal 7 (Financial Sustainability and Transparency)** metrics for budget variance and maintaining adequate reserves (4 months of operating budget), ensuring LRAPA can fulfill its mission consistently.*

Please refer to the December 2025 financial update (Agenda item number 7).

FY26 Line Items to Note: These line items are above 91% of the budgeted spending to date. (Target spending to date is 50% as if December 31, 2025).

- **General Fund** – The GF Personnel Services line item is at 94.1% of our targeted amount of 50% for December. It is expected that this line item will remain under budget for the year.
- **Special Revenue Fund (Title V)** – nothing to note.
- **Grant Fund** – nothing to note.

FY26 Summary of Expenditures: 50% of the year has elapsed as of **12/31/25**, and spending is below that threshold in each of the LRAPA funds. These are the categories we must consider when asking the question “Were we below or over budget for the year?”:

- **General Fund** Total Actual Expenditures as a % of Budgeted Annual Expenditures: **35%**
- **Special Revenue Fund** Total Actual Expenditures as a % of Budgeted Annual Expenditures: **34%**
- **Grant Fund Total** Actual Expenditures as a % of Budgeted Annual Expenditures: **35%**
- **All Funds Consolidated** Actual Expenditures as a % of Budgeted Annual Expenditures: **35%**

Grant Fund Details as of 12/31/2025

- **Targeted Airshed Grant 1.0** (November 2019 – November 2025)
 - Total grant amount: \$4,938,190
 - Spent to date: \$4,938,190
 - Remaining grant balance: \$0
 - Awaiting federal reimbursement (as of 12/31/25): \$0
 - Percentage of grant awaiting reimbursement: 0%

- **Targeted Airshed Grant TAG 2.0** (January 2022 – August 2026)
 - Total grant amount: \$2,739,425
 - Spent to date: \$538,640.99
 - Remaining grant balance: \$2,200,784.01
 - Awaiting federal reimbursement (as of 10/3/25): \$277,225.79
 - Percentage of grant awaiting reimbursement: 10%

Please Note: LRAPA’s practice is to keep the percentage of grant awaiting reimbursement below 25%.

V.B. Financial Transparency & Reporting

This section supports **Goal 7 (Financial Sustainability and Transparency)** metrics for financial reports provided to the Board (target: monthly) and timely audit completion (target: before December 31). Transparency in financial matters builds trust with our stakeholders and ensures accountability.

Fiscal Year: 2025-2026	Status	Completion Date
Budget FY26	Adopted	May 2025
Prior Year Audit - FY25	In progress, Isler is wrapping up	Expected February 2026
Auditor's Presentation	Scheduled	February 2026 BOD Meeting

Auditor Selection Process: Following Board direction at the November 2025 and January 2026 meeting, LRAPA initiated a competitive procurement process for audit services for FY26 and subsequent years. Staff were directed to conduct a Informal Written Quotes method that best aligns with the Board's objectives for competition, transparency, and administrative efficiency.

On January 26, 2026, LRAPA issued a Request for Written Quotes to ten qualified Oregon CPA firms, including LRAPA's current auditor (Isler CPA) and firms recommended by local government partners. The RFQ requests quotes for FY26 audit services with options for FY27 and FY28 renewals.

Written quotes are due February 23, 2026. Staff will evaluate responses based on firm qualifications, Oregon government audit experience, commitment to deadlines, technology and ease of engagement, staff qualifications, and price. A contract recommendation will be presented to the Board following the evaluation process, with the selected auditor beginning FY26 audit fieldwork in fall 2026.

VI. BOARD CALENDAR

A tentative review of upcoming initiatives, events, and board business.

2026	2027
<p>January</p> <ul style="list-style-type: none"> – Preview upcoming appointments on board and committees. – City of Eugene Public Health Standards Code Amendments – Director’s Contract Approval <p>February</p> <ul style="list-style-type: none"> – Oakridge Air Update – FY’25 Audit Report & Presentation – Appoint new Budget Committee members, and appoint Budget Officer – Elect the Board Chair and Vice-Chair <p>March</p> <ul style="list-style-type: none"> – Potential Supplemental Budget – Budget Committee Meeting for FY’26-27 <p>April</p> <ul style="list-style-type: none"> – Budget Committee Meeting for FY’26-27; Approve Budget – Executive Director’s Performance Evaluation Process <p>May</p> <ul style="list-style-type: none"> – Public Hearing of FY’26-27 Approved Budget, Board Adoption – Oakridge Air Update <p>June</p> <ul style="list-style-type: none"> – Outdoor Burning Season Review <p>July</p> <ul style="list-style-type: none"> – Rulemaking Review – Review PERS UAL Liability & Investment Strategy <p>August</p> <ul style="list-style-type: none"> – No Meeting <p>September</p> <ul style="list-style-type: none"> – Review Legislative Short Session. – Review Local Partner Dues Calculation for FY’26-27 – Wildfire Smoke Management Season Update – Annual Review of Board Designated LGIP Account <p>October</p> <ul style="list-style-type: none"> – Approve Local Dues Calculation for FY’26-27. – Smoke Management Season Update/Review <p>November</p> <ul style="list-style-type: none"> – Audit Update, FY’26-27 – Home Wood Heating Season Update <p>December</p> <ul style="list-style-type: none"> – No Meeting 	<p>January</p> <ul style="list-style-type: none"> – Preview upcoming appointments on board and committees. – Oakridge Air update <p>February</p> <ul style="list-style-type: none"> – Appoint new Budget Committee members, and appoint Budget Officer – Elect the Board Chair and Vice-Chair <p>March</p> <ul style="list-style-type: none"> – Potential Supplemental Budget – Budget Committee Meeting for FY’27-28 <p>April</p> <ul style="list-style-type: none"> – Budget Committee Meeting for FY’27-28; Approve Budget – Executive Director’s Performance Evaluation Process <p>May</p> <ul style="list-style-type: none"> – Public Hearing of FY’27-28 Approved Budget, Board Adoption – Oakridge Air Update <p>June</p> <ul style="list-style-type: none"> – Outdoor Burning Season Review <p>July</p> <ul style="list-style-type: none"> – Rulemaking Review – Review PERS UAL Liability & Investment Strategy <p>August</p> <ul style="list-style-type: none"> – No Meeting <p>September</p> <ul style="list-style-type: none"> – Review Legislative Long Session. – Review Local Partner Dues Calculation for FY’27-28. – Wildfire Smoke Management Season Update – Annual Review of Board Designated LGIP Account <p>October</p> <ul style="list-style-type: none"> – Approve Local Dues Calculation for FY’27-28. – Smoke Management Season Update/Review <p>November</p> <ul style="list-style-type: none"> – Audit Update, FY’27-28 – Home Wood Heating Season Update <p>December</p> <ul style="list-style-type: none"> – No Meeting

VII. LRAPA STRATEGIC GOALS REFERENCE SHEET

These ongoing and sustained goals are designed to ensure comprehensive performance management across four key perspectives. This reference sheet provides an overview of each strategic goal and its associated performance metrics.

MISSION: To protect public health, quality of life and the environment as a leader and advocate for the continuous improvement of air quality in Lane County.

VISION: Community partners working together to ensure clean air for everyone.

GOAL 1: Public Health Protection and Air Quality Education

Protect public health through air quality initiatives and foster community engagement via educational programs, prompt response to public concerns, and efforts to ensure equitable protection from air pollution for all communities.

Lag Indicators

- % of days in "Good" or "Moderate" AQI categories by monitoring location (target: 95% annually)
- Number of days with PM2.5 or PM10 exceeding NAAQS 24-hour standards (target: 0)
- % of complaints responded to (target: 95%)

Lead Indicators

- Number of educational events/programs conducted quarterly (target: 2 per quarter)
- Number of wood heating advisories issued (target: prior to 150 AQI in metro)
- Email listserv growth (target: >3% increase annually)

GOAL 2: Enhanced Wildfire Smoke Preparedness

Address the increasing threat of wildfire smoke intrusions to public health in Lane County through public education, collaboration with local jurisdictions, and enhanced monitoring and communication during wildfire events. In addition to seeking funding avenues which directly support this new and growing smoke management service need.

Lag Indicators

- Response time to publish smoke advisories during events (target: before 1pm on days needed)

Lead Indicators

- Maintain LRAPA supported commercial air sensors in Lane County (target: approximately 75)
- State smoke advisory engagement (target: 100% participation)

GOAL 3: Public Health Protection and Air Quality Education

Ensure compliance with National Ambient Air Quality Standards (NAAQS) and other health-based benchmarks, manage air quality permits for regulated sources, and implement best practices in emissions control, balancing economic development with environmental protection through rigorous permitting processes.

Lag Indicators

- % of area in compliance with NAAQS standards (target: 100%)
- % of permits issued within target timeframes (target: 90%)
- Permit backlog rate (target: <20%)

Lead Indicators

- Number of annual Full Compliance Evaluations completed vs. EPA committed (target: 100%)
- % of enforcement actions resolved within 6 months (target: 80%)

GOAL 4: Regional Air Monitoring and Analysis

Collect, analyze, and report comprehensive air quality data across Lane County to inform policy decisions, alert the public, and track long-term air quality trends.

Lag Indicators

- % data completeness for monitoring network (target: >95%)
- Timeliness of data reporting to the public and EPA (target: 100% on schedule)

Lead Indicators

- % of monitors calibrated on schedule (target: 100%)
- % uptime for real-time data systems (target: 98%)
- Number of monitoring site quality assurance audits completed vs. EPA committed (target: 100%)

GOAL 5: Partnerships and Interagency Coordination

Build and maintain strong relationships with various stakeholders, including industry, local jurisdictions, and community groups, to foster collaboration, improve communication, and ensure that LRAPA's work is responsive to community needs and concerns.

Lag Indicators

- Number of industry outreach initiatives completed annually (target: 1 per year)
- Number of community outreach initiatives completed annually (target: 1 per year)
- Number of partner outreach engagements completed annually (target: 5 per year)

Lead Indicators

- Diversity of inter-agency meetings attended (target: prioritize local, then state, then federal engagements)
- Number of monitoring site quality assurance audits completed vs. EPA committed (target: 100%)
- Communication frequency with key stakeholders (target: Quarterly communication)
- Number of council presentations delivered (target: 1 per jurisdiction annually)

GOAL 6: Organizational Excellence and Operational Efficiency

Strengthen LRAPA's internal systems, workflows, and operational capacity through technology integration, process improvement, and staff development to enhance organizational effectiveness and service delivery.

Lag Indicators

- Employee satisfaction/engagement scores (target: 85% satisfaction)
- Staff retention rate (target: >85% annually)
- % completion of internal systems modernization (target: 100% of planned upgrades, e.g. LINFO)

Lead Indicators

- Number of staff professional development training completed (Target: 2 per staff per year)
- Number of staff utilizing advancing technologies in workflows (target: > 50%)

GOAL 7: Financial Sustainability and Transparency

Ensure LRAPA's long-term financial stability and improve fiscal transparency through diversified funding sources, robust financial management practices, and clear communication of financial decisions to stakeholders.

Lag Indicators

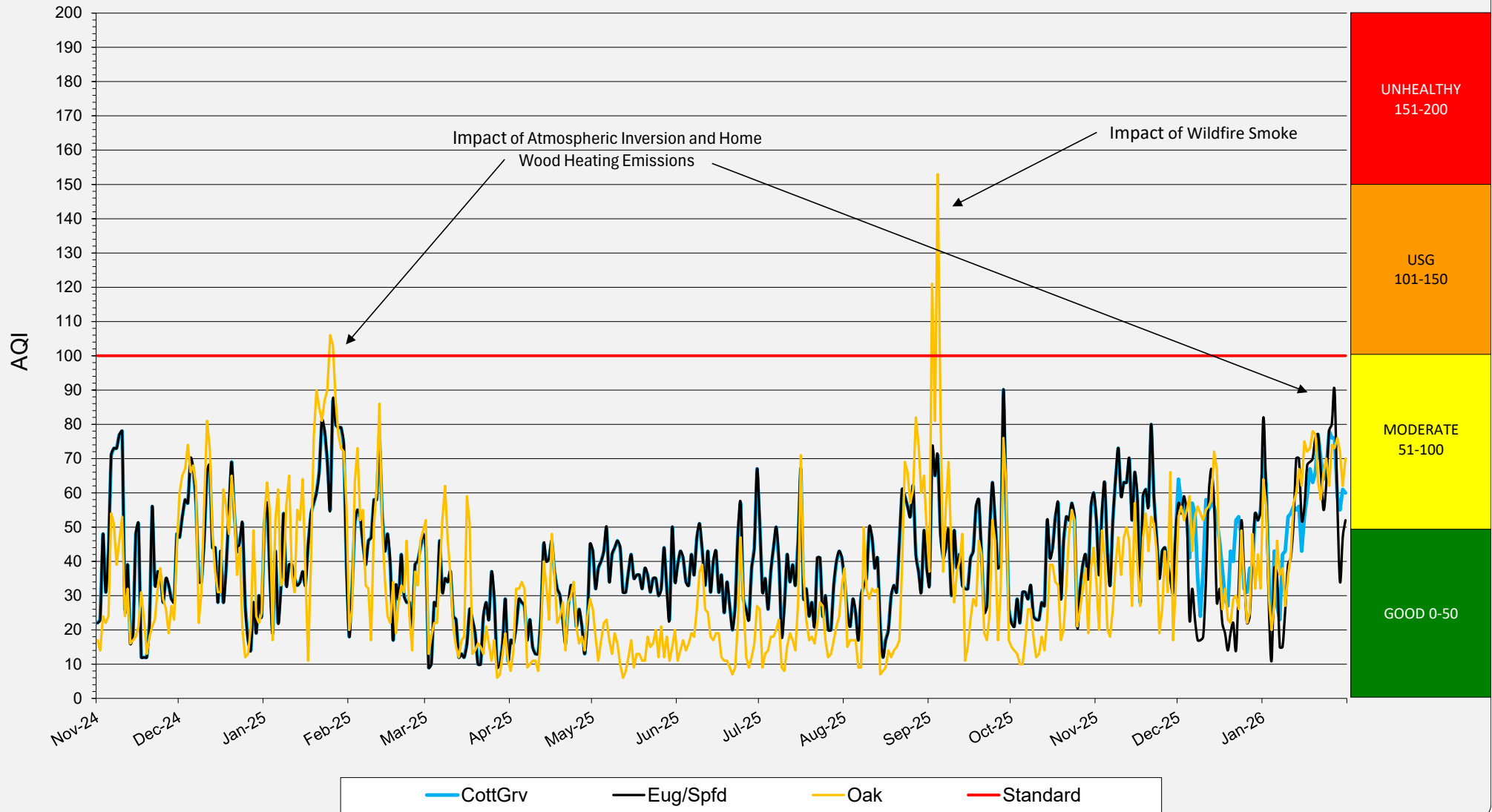
- Reserve fund supporting annual operating budget (target: 4 months)
- Budget variance (target: within 10% of planned)

Lead Indicators

- Number of financial reports provided to Board & public (target: monthly to Board)
- Audit completed before state deadline (target: Dec. 31)

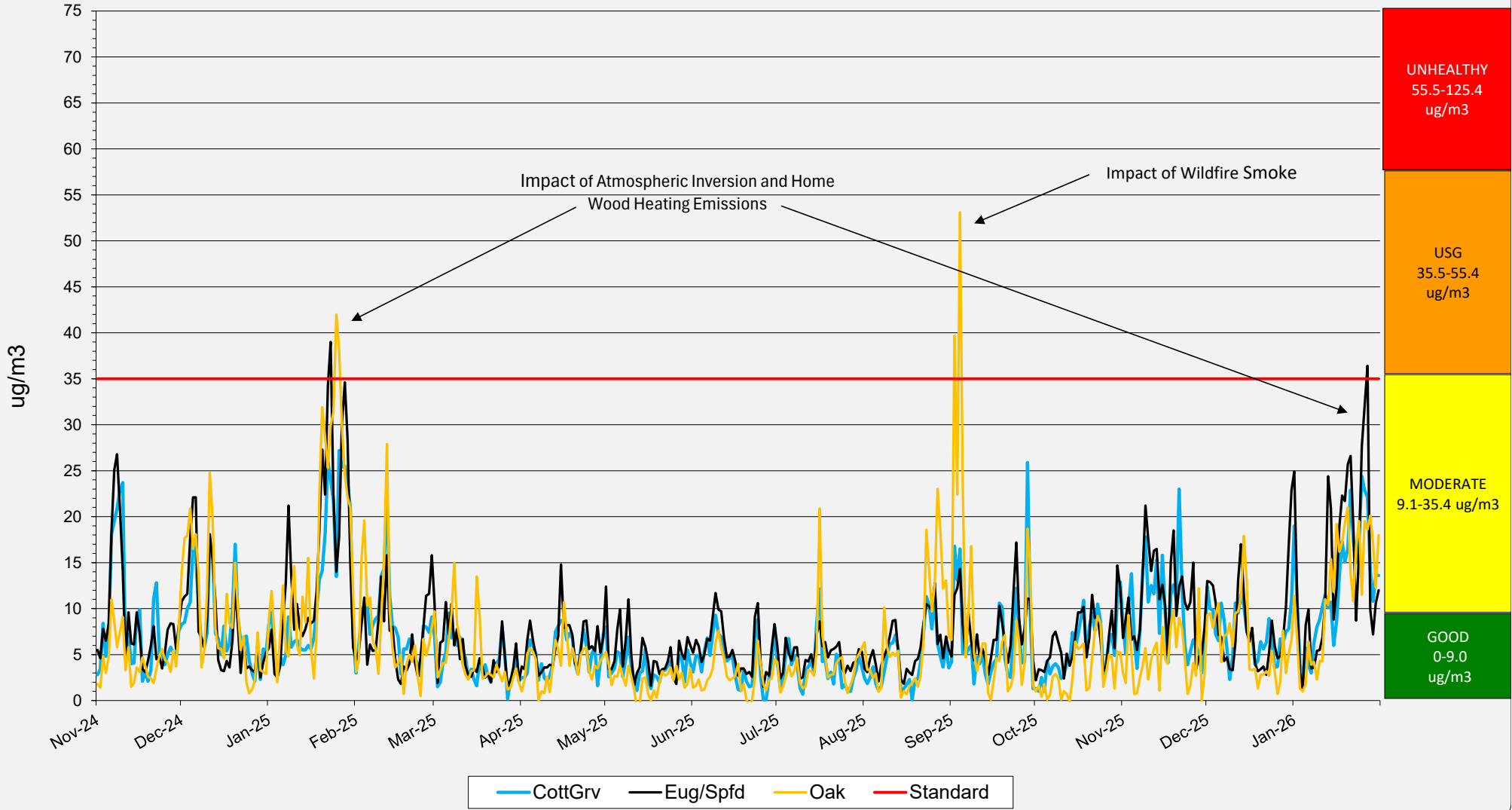
Daily Air Quality Index (AQI) Chart

This 15-month chart demonstrates the seasonality of the pollutants.



Daily PM2.5 Levels

Daily Sampling, NAAQS Exceedance is Triggered on the 8th High



NEW/OPEN ENFORCEMENT ACTIONS DETAIL REPORT
01/1/2026 -- 01/31/2026
Report of open actions initiated since last report

NEW ENFORCEMENT ACTIONS:

1. JEFFREY HEITZMAN & JANICE CASTLE (EUGENE)
 - A. Violation: Outdoor burning of prohibited materials including construction and demolition debris.
 - B. Initial Action Taken: NON #3948 issued 1/15/2026
 - C. Subsequent Action: NCP #2025-3948 (\$3,388) issued 1/15/2026:
 - D. Resolution: PENDING
 - E. Source Type: OUTDOOR BURNING
 - F. Initiated By: COMPLAINT

2. RADIUS RECYCLING (EUGENE)
 - A. Violation: Outdoor burning where prohibited and outdoor burning of prohibited materials.
 - B. Initial Action Taken: NON #3951 issued 1/14/2026
 - C. Subsequent Action: PENDING
 - D. Resolution: PENDING
 - E. Source Type: OUTDOOR BURNING
 - F. Initiated By: COMPLAINT

3. GREENSIDE CONSTRUCTION INC. (HAPPY VALLEY)
 - A. Violation: During an inspection, no signage identifying an air curtain incinerator activities and information was present at Buford Park in Eugene which is in violation of their Permit No. 206131 condition 6.1.c.ii.
 - B. Initial Action Taken: NON #3953 issued 1/27/2026
 - C. Subsequent Action: PENDING

- D. Resolution: PENDING
 - E. Source Type: ACI
 - F. Initiated By: INSPECTION
4. PACIFIC ENVIRONMENTAL GROUP (EUGENE)
- A. Violation: Conducting an asbestos abatement project without having the required asbestos survey on site at all times.
 - B. Initial Action Taken: NON #3955 issued 1/15/2026
 - C. Subsequent Action: PENDING
 - D. Resolution: PENDING
 - E. Source Type: ASBESTOS
 - F. Initiated By: INSPECTION
5. AURORA INNOVATIONS, LLC / HYDROFARM (EUGENE)
- A. Violation: Aurora Innovations, LLC submitted their 2024 Annual Report late. Condition 28 of LRAPA issued ACDP permit #200053 requires annual reporting of information from the previous year to be submitted by February 15th. The 2024 report was not received by LRAPA until 6/23/2025.
 - B. Initial Action Taken: NON #3946 issued 1/22/2026
 - C. Subsequent Action: PENDING
 - D. Resolution: PENDING
 - E. Source Type: ACDP
 - F. Initiated By: INSPECTION
6. AURORA INNOVATIONS, LLC / HYDROFARM (EUGENE)
- A. Violation: Aurora Innovations LLC (Aurora) has allegedly allowed perlite fines processed at the facility to become fugitive and cause visible deposition on neighboring properties and is a violation of ACDP permit #200053 Permit Condition G4. It is also alleged that Aurora failed to monitor baghouse pressure drop or conduct fugitive surveys in 2024. The failure to monitor baghouse pressure drop and to conduct fugitive emission surveys are in a violation of ACDP permit #200053 Permit Conditions 27 & 13.

- B. Initial Action Taken: NON #3949 issued 1/22/2026
- C. Subsequent Action: PENDING
- D. Resolution: PENDING
- E. Source Type: ACDP
- F. Initiated By: COMPLAINT

PENDING (Enforcement actions issued prior to 11/1/2025 with no reporting action in the current reporting period):

1. DUST 2 DIAMONDS, LLC (SPRINGFIELD)
 - A. Violation: Performed an asbestos abatement project without possessing a license to perform asbestos abatement; openly accumulated friable asbestos-containing materials.
 - B. Initial Action Taken: NON #3908 issued 9/6/2024
 - C. Subsequent Action: NCP #2024-3908 (\$8,400) issued 9/6/2024; request for reduction approved and reduced to \$4,800 with a payment plan of \$100; payments are on schedule as of 1/31/2026.
 - D. Resolution: PENDING
 - E. Source Type: ASBESTOS
 - F. Initiated By: INSPECTION
2. REMEDIOS ROMERO (COTTAGE GROVE)
 - A. Violation: Respondent conducted the burning of prohibited materials, including painted wood, metal, tin cans, plastic bags, food waste, plastics fiberglass roofing and general household garbage in a burn barrel.
 - B. Initial Action Taken: NON #3930 issued 08/06/2025
 - C. Subsequent Action: NCP #2025-3930 (\$1,019) issued 08/06/2025; no response, default order and judgment (DOJ) in process
 - D. Resolution: PENDING
 - E. Source Type: OUTDOOR BURNING
 - F. Initiated By: COMPLAINT

CLOSED ENFORCEMENT CASES Enforcement closed in the current reporting period 11/1/2025 – 12/31/2025):

1. AURORA INNOVATIONS, LLC / HYDROFARM (EUGENE)
 - B. Violation: Allowed for particulate matter (pearlite fines) to become airborne and cause visible depositions on neighboring properties. This is a violation of permit condition of their Air Contaminant Discharge Permit 200053 (ACDP 200053) permit condition G12.
 - B. Initial Action Taken: NON #3941 issued 10/02/2025
 - C. Subsequent Action: LRAPA discussed the complaints and permit conditions violated and precautions to prevent future depositions.
 - D. Resolution: CASE CLOSED 1/21/2026
 - E. Source Type: ACDP – Fugitive Emissions
 - F. Initiated By: COMPLAINT