



Director's Report for July and August 2025

Meeting Date: September 11, 2025
Department: Director's Office
lrapa-or.gov

Agenda Item No. 12
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I. EXECUTIVE HIGHLIGHTS

Key accomplishments, challenges, and priorities from the past month.

July and August demonstrated LRAPA's ability to address diverse air quality challenges, from mysterious regional odors to wildfire smoke intrusions. Air quality remained predominantly "Good" across Lane County, with monitoring stations recording 74 days of good air quality out of 93 total days across all sites. Oakridge experienced the highest AQI at 82 (Moderate) on August 27th.

The Agency responded to 114 air quality complaints in July-August. A particularly challenging situation emerged when 45 complaints described a strong "dog waste" odor spanning from Coburg to Cottage Grove and Thurston. Despite LRAPA's investigation including wind pattern analysis, business outreach, and coordination with multiple agencies, no definitive source was identified. The incident garnered significant media attention and demonstrated LRAPA's commitment to community response even for non-regulated odors.

Wildfire season activities intensified with multiple Oregon Wildfire Response Protocol meetings and two air quality advisories issued: one for ozone affecting the Southern Willamette Valley (August 22-25) and another for wildfire smoke impacting Eastern Lane County (September 2-7). The lightning-caused Emigrant Fire, which began August 24th in a remote area near Indigo Springs Campground, spread rapidly through the 2009 Tumblebug Fire burn scar and is expected to continue burning until winter precipitation arrives.

The e-commerce facility Indirect Source Construction Permit (ISCP) generated robust public engagement, with over 300 comments received during the public notice period. LRAPA is currently digesting these comments and working with the applicant, with formal responses forthcoming.

Community engagement was furthered with event participation and outreach. Specifically, the Springfield Block Party, where LRAPA staff connected with residents among the thousands of attendees. Additional outreach included the Oakridge National Night Out and successful acquisition of five Purple Air sensors from EPA to expand rural monitoring capabilities.

Organizationally, the Agency operates at 84% staffing capacity while actively recruiting for Finance Specialist and Environmental Engineer/Specialist positions, with plans to complete hiring this fall. The finance vacancy has impacted audit preparation, though auditors remain scheduled for their November office visit. The LINFO 3.0 database upgrade faces delays due to LCOG's developer vacancy, prompting exploration of freelance developer alternatives. The transition from Zoom to Microsoft Teams resolved audio issues but introduced video synchronization challenges being addressed with our AV contractor.

Looking forward, the Agency is preparing for the convergence of wildfire season, outdoor burning season and the upcoming home wood heating season beginning October 1st.

II. PROTECTING PUBLIC HEALTH & SERVING OUR COMMUNITY

Aligns with Customer/Stakeholder Perspective of the Balanced Scorecard framework and LRAPA's current goals 1, 2, and 5 which focus on public health protection, community engagement, and stakeholder relationships.

II.A. Air Quality Status & Trends for June 2025

*These metrics support **Goal 1 (Public Health Protection and Air Quality Education)** and **Goal 4 (Regional Air Monitoring and Analysis)**, tracking our performance against targets for "Good" and "Moderate" AQI days, data completeness, and timely reporting).*

July & August 2025

Site	Date	Max AQI	Pollutant
Eug/Spfld	26-Aug-25	64	PM
Oak	27-Aug-25	82	PM
CottGrv	26-Aug-25	62	PM

AQI	Eug/Spfld	Oak	CottGrv	AQI Range	PM2.5 Range, ug/m3	Ozone Range, ppb
Good	25	23	26	0-50	0-9	0-54
Moderate	6	8	5	51-100	9.1-35.4	55-70
USG	0	0	0	101-150	35.5-55.4	71-85
Unhealthy	0	0	0	151-200	55.5-125.4	86-105
Very Unhealthy	0	0	0	201-300	125.5-225.4	106-200
Hazardous	0	0	0	301+	225.5+	201+

Attachment No. 1: Air Quality Index (AQI) charts for Lane County (July & August 2025)

Attachment No. 2: PM2.5 index charts for Lane County (July & August 2025)

II.B. Community Response & Complaint Resolution

*This section supports **Goal 1 (Public Health Protection and Air Quality Education)** metrics for complaint response to demonstrates our commitment to addressing community concerns promptly and effectively.*

The number of unique complainants is noted in "(#)"

July 1, 2025, to August 31, 2025		Category	2020	2021	2022	2023	2024	2025
Smoke complaints: 23		Dust	17	26	12	7	8	10
19 - Outdoor Burning (17)		Ag Burning / Spraying	2	7	2	3	3	22
3 - Recreational Fire (2)		General Air Quality	4	8	1	25	32	28
1 – Home Wood Heating		Home Wood Heating	74	57	67	52	39	36
Industry: 22		Industry	100	336	198	97	75	90
8 - International Paper (6)		Outdoor Burning	423	243	292	254	253	172
7 - Wildish Land Co. (5)		Slash Burning	12	10	6	12	9	1
1 - St. Vinnies Mattress Recycling Center		Asbestos	15	9	22	10	12	19
1 – Swanson Group Manufacturing		Miscellaneous	44	31	80	62	91	53
1 – Pacific Recycling		Unknown	74	71	45	65	79	111
1 – Aurora Innovations		Total:	765	798	725	587	601	542
1 – Nations Mini-Mix, Inc.								
1 – Delta Property Co.								
1 – Heather Oak Wood Products, Inc.								
Asbestos: 4								
Miscellaneous: 65								
55 - Unknown Odor								
7 - Fugitive Dust								
1 - Paint Fumes								
1 - Dryer Sheets								
1 – Generator Odor								
Total: 114								

*Notes: LRAPA received more complaints in July-August compared to June, increasing from 89 to 114. This included a collection of unknown odor complaints, increasing from 7 to 55. International Paper complaints decreased from 26 in June, to 8 in July-August.]

II.C. Smoke Management & Wildfire Resilience

*This section aligns with **Goal 2 (Enhanced Wildfire Smoke Preparedness)**, tracking our smoke monitoring, advisory issuance, and coordination with state agencies, as well as smoke management activities for outdoor burning and home wood heating.*

Outdoor Burning, 2025-2026 Season

LRAPA regulates outdoor burning in Lane County to protect air quality and public health. Under Title 47, LRAPA has authority to regulate open burning practices, including determining when burns can occur. LRAPA aims to allow burning whenever possible while preventing air quality deterioration. Outdoor burning is only curtailed when monitoring or forecasts show potential for unhealthy air quality impacts.

Periods of Curtailment				
Start	End	Areas	Curtailment	Reason
-	-	-	-	-
-	-	-	-	-

Home Wood Heating, 2025-2026 Season

LRAPA regulates home wood heating under Title 16 to reduce PM2.5 emissions during periods of poor air quality. An advisory system (Yellow/Red Days) indicates when curtailment is needed. Yellow Day advisory request voluntary curtailment of wood burning except for those who depend on it as their primary heat source. Red Day advisories prohibit visible smoke from chimneys, with exemptions for economic hardship. Like outdoor burning, LRAPA only issues wood burning curtailment when air quality monitoring or forecasts indicate potential health impacts.

Periods of Curtailment		
Areas	Yellow Days	Red Days
Eugene/Springfield	-	-
Oakridge	-	-

For July and August 2025, no additional advisories were issued beyond those previously reported as air quality conditions remained favorable throughout the month.

Outdoor Burning Letter Permits, 2025-2026 Season

LRAPA has authority to issue outdoor burning letter permits under Title 47. These permits allow specified burning that would otherwise be prohibited. This program also supports ecological benefits of prescribed fire while protecting public health through strict oversight and timing. LRAPA coordinates closely with land managers to ensure burns are conducted with minimal air quality impacts.

Permit No.	Issue Date	Permittee	Location	Material	Volume
20B25-06-01	June 30, 2025	River to Ridges Partnership	85 units in Lane County	Ecological Burning	1456 acres

Wildfire Smoke Intrusions & Air Quality Advisories

LRAPA participates in Oregon's Wildfire Response Protocol for Severe Smoke Episodes, a coordinated system that connects federal, state, and local agencies during significant smoke events. LRAPA's role includes issuing local air quality advisories, coordinating public health messaging, and representing Lane County's interests in state-level response planning.

Air Quality Advisories Issued			
Start Date	End Date	Areas Affected	Primary Pollutant
08-22-2025	08-25-2025	Southern Willamette Valley	Ozone
09-02-2025	09-07-2025	Eastern Lane County	PM2.5/Wildfire

Oregon Wildfire Response Protocol for Severe Smoke Episodes Meetings		
Date	Topic	Advisory Issued
07-11-2025	Prep for Coordination Calls	n/a
07-16-2025	Review Active Wildfires	No
08-22-2025	Ozone & Flat Fire	Yes
08-25-2025	Flat Fire, Emigrant Fire, & OR Fires	No
08-27-2025	Emigrant Fire, Flat Fire, & OR Fires	No
09-02-2025	Emigrant Fire & OR Fires	Yes
09-04-2025	Emigrant Fire & OR Fires	Yes
09-05-2025	Emigrant Fire & OR Fires	Yes

II.D. Community Outreach, Education, & Building Partnerships

This section supports **Goal 5 (Partnerships and Interagency Coordination)** metrics for partner engagement and stakeholder communication, strengthening relationships with stakeholders and enhancing public understanding of air quality issues.

Media Log			
Date	Media	Person	Topic
1/23/2025	KLCC	Rachael McDonald	Air stagnation and wood burning advisories
1/23/2025	KEZI	Ryan Bonham	Air stagnation and cleaner woodstove burning
1/28/2025	KEZI	Ryan Bonham	Air Quality Advisory E. Lane County and Red Advisory for Oakridge, Yellow EUG/Spring
2/28/2025	KEZI	Robert Desaulniers	Spring Outdoor Burning Season Opens and Tips on Safe Burning
2/28/2025	KMTR	News Staff	Spring Outdoor Burning Season Opens and Tips on Safe Burning
4/03/2025	Washington Post	Joshua Partlow and Amudalat Ajasa	EPA cutting more than \$1 Billion in EJ grant funds and impact on Lane County and other areas
4/24/2025	Lookout Eugene-Springfield	Ashli Blow	American Lung Association rates Eug./Spring 4 th worst air quality in US.
6/02/2025	KMTR	News Staff	End backyard burning June 7 th due to fire concerns
6/03/2025	Lookout Eugene-Springfield	Ashli Blow	Burn Ban to begin early in Lane County
6/17/2025	KXCR- Radio	Larry Bloomfield	30-minute live interview for Florence public radio that featured LRAPA to discuss Homewood heating, asbestos, and prepping for wildfire
6/20/2025	KMTR	Gold Meadows	50-acre agricultural fire in Junction City on Wednesday 6/18 and impacts on Eugene area causing poor air quality. LINK
6/30/25	KEZI	News Staff	Supplemental Environmental Project Re-launch LINK
6/30/25	KVAL	News Staff	Supplemental Environmental Project Re-Launch LINK
6/30/25	KMTR	Gold Meadows	Supplemental Environmental Project Re-Launch LINK

7/1/25	KCST 106.9 FM, KCFM 1250 AM, 104.1 FM & 103.1 FM	George Henry	Supplemental Environmental Project Re-Launch LINK
7/2/25	KLCC	Karen Richards	Supplemental Environmental Project Re-Launch LINK
7/5/25	KLCC	Karen Richards	Air quality awareness during wildfire season LINK
7/8/25	Eugene Weekly	Christian Wihtol	E-Commerce shipping facility ISCP permit with LRAPA & possible Amazon site LINK
7/11/25	Register Guard	Alan Torres	E-Commerce shipping facility ISCP permit with LRAPA & possible Amazon site LINK
7/16/25	Lookout Eugene Springfield	Michael Zhang	E-commerce shipping facility ISCP w/ LRAPA LINK
7/16/25	KEZI	Israel La Rue	E-commerce shipping facility ISCP w/ LRAPA LINK
7/16/25	OR Dept. of Early Learning and Care	News Webpage	Outdoor AQ Guide from LCPH tool for use LINK
7/18/25	KLCC	News Brief	E-Commerce shipping facility ISCP w/ LRAPA LINK
8/4/25	Lookout Eugene Springfield	Michael Zhang	E-Commerce warehouse public comments on ISCP LINK
8/4/25	Lookout Eugene Springfield	Grace Chinowsky	Odors over the weekend smelling like dog feces LINK
8/5/25	KEZI	Israel La Rue	Odors of dog feces in Eug/Spring LINK
8/5/25	KMTR	Tiffany Lewis	Odors of dog feces in Eug/Spring LINK
8/5/2025	KPIC	Tiffany Lewis	Odors of dog feces in Eug/Spring LINK
8/19/25	KMTR	News Staff	Public Comments Open for Metro Wastewater Management Commission (MWMC) LINK
8/22/25	Lookout Eugene Springfield	Grace Chinowsky	Foul Smell ends w/o clear culprit LINK
8/22/25	Lookout Eugene Springfield	Ashli Blow	Heat wave Smog in Eugene Springfield LINK
8/22/25	KMTR	News Staff	Heat wave Smog in Eug/Spring LINK
8/22/25	KVAL	News Staff	Heat wave Smog in Eug/Spring LINK
8/22/25	KLCC	Gabriella Sgro	Heat wave Smog in Eug/Spring LINK
9/2/25	KEZI	News Staff	Emigrant Fire Smoke Advisory E. Lane County LINK
9/2/25	Lookout Eugene Springfield	Michael Zhang	Emigrant Fire Smoke Advisory E. Lane County LINK
9/3/25	Register Guard	Hannarose McGuinness	Emigrant Fire Smoke Advisory E. Lane County LINK
9/3/25	Lookout Eugene Springfield	Ashli Blow	Emigrant Fire Smoke Advisory E. Lane County LINK

Oregon Dept. of Early Learning and Care Features LRAPA AQI Tool (July 16th, Online)

The Oregon Department of Early Learning and Care featured the Air Quality Index tool for children under 5, that was created in concert with Lane County Public Health Department and LRAPA. This tool was effectively shared with every childcare provider in the state of Oregon and demonstrates how LRAPA's efforts and partnerships are helping expand our positive impact and service to Lane County residents and Oregonians.

Supplemental Environmental Projects (SEP) Meetings (July 22nd to 30th, LRAPA office)

Matt Sorensen, Public Affairs Manager, met with potential SEP applicants to explain program details and discuss if their ideas for SEP projects would be a good fit for the program. Brock's Wood Lot, BRING Recycling, Cascadia Mobility, and the Center for Rural Livelihoods all made time to meet and ultimately submit a SEP project for consideration. The SEP program remains open for applications.

August 'Dog Waste' Odor Issue Across Eugene Springfield Area (August 1st to 16th, Eugene/Springfield Area)

Matt Sorensen was interviewed by three local news media stations regarding a very foul odor being noted across the region. LRAPA received 45 complaints between Aug. 1-16 describing a strong smell like dog waste. Reports came from as far north as Coburg to as far south as Cottage Grove and from East Thurston to West Eugene, primarily noting the smell late at night and in the early morning hours. LRAPA worked to determine the potential source of the odor: analyzing wind patterns for the two-week period to identify a potential source, contacting eight businesses that use organic materials or hold air permits, contacting the Oregon Dept. of Agriculture, interviewing local farmers about seasonal operations, and conducting odor tracking operations. LRAPA was unable to pinpoint a single source for the odors. Though LRAPA and the Oregon DEQ don't regulate odors, LRAPA chose to respond due to the high volume of complaints.



Oakridge Police National Night Out (August 5th, Greenwaters Park, Oakridge)

Matt Sorensen supported the Oakridge Police for their National Night Out event by hosting LRAPA's informational booth with a focus on AQI resources, wood stove resources, and sharing a variety of fun facts about air quality. Candy and prizes were made available for visitors. The event provided a great opportunity for LRAPA to engage with Oakridge police, EMTs, and other community agencies in addition to the community members that were in attendance.

Rivers to Ridges (R2R) Ecological Burn Group (August 6th and Sept. 3rd, LRAPA Office)

Matt Sorensen helped host the Rivers to Ridges ecological burn group led by Bryce Izlar from Willamalane and Sara Worl with the Long Tom Watershed Council to continue their preparation for the 2025 prescribed burn season with LRAPA under the River to Ridges (R2R) banner. The meeting was hosted at LRAPA's boardroom as part of our community outreach efforts.

LRAPA Secures 5x Purple Air Sensors from EPA (August, LRAPA Office)

Matt Sorensen was successful in securing 5x free Purple Air sensors for use in rural areas of Lane County to assist in expanding air monitoring capabilities where often there are none. A trip to Oakridge was made on Sept. 4th to replace three Purple Air sensors that had stopped working. The replacements were made at Oakridge Library, City Hall, and Orchid Health.

Springfield Block Party (September 5th, Downtown Springfield)

Colleen Wagstaff, Jaime McEvoy, Derek Bowen, Travis Knudsen, and Matt Sorensen all supported efforts to host a booth at the Springfield Block Party. The Block Party had over 11,000 guests and provided an opportunity to engage and educate well over 600 community members that visited the LRAPA booth. Educational opportunities focused on air quality resources like AQI apps, signing people up for the LRAPA email list, asbestos education, and a basic understanding of LRAPA's role in the community as the local air and asbestos Agency. LRAPA gave out our own specially wrapped candy as our swag. The booth was located next to the Simpson's mural on 5th street and was open to visitors from 4pm to 10pm.

III. MAINTAINING REGULATORY EXCELLENCE

Aligns with Internal Process Perspective of the Balanced Scorecard framework and LRAPA's current goals 3 and 4—ensuring compliance with air quality standards through effective monitoring, permitting, and enforcement.

III.A. Stationary Source Permitting Progress & Efficiency

*This section supports **Goal 3 (Public Health Protection and Air Quality Education)** metrics for permit issuance timeliness, permit backlog rate, and area NAAQS compliance.*

Permitted Sources

- Currently 15 sources hold a Title V operating permit in Lane County.
- Currently approximately 275 sources hold an ACDP.

Permits in Queue			
Category of Permit Activity	Title V	ACDP	Total In Queue
New	0	2	2
Renewals	1	15	16
Modifications	2	4	6
Constructions	-	-	-
Terminated Permits	-	-	-

Stationary Sources Permits Issued, Year-to-Date

- Title V Operating Permits: 2
- Air Contaminant Discharge Permits: 17

Permits on public notice from July 1 to August 31, 2025		
Source Name	Reason for Public Notice	Type of Permit
E-Commerce Facility	Required by rule	Indirect Source Construction Permit (ISCP), off public notice on 7/22/25
Metropolitan Wastewater Management Commission – Eugene/Springfield Water Pollution Control Facility	Required by rule	Standard Air Contaminant Discharge Permit (Standard ACDP) on public notice August 18 – September 22, 2025

Permit Backlog as of August 31, 2025			
Permit Type	Permits by Type	Permits Extended Administratively	Percentage of Total (%)
Title V	15	0	0%
Standard	24	5	21%
Simple	25	1	4%
Total	64	6	8%

III.B. Asbestos Program Oversight

*This section supports **Goal 3 (Public Health Protection and Air Quality Education)** initiatives related to operating the asbestos program, including inspections and rule updates. LRAPA protects public health from asbestos hazards through effective oversight and education.*

LRAPA administers the asbestos program in Lane County under title 43. This program regulates the handling, removal, and disposal of asbestos-containing materials to prevent public exposure to this hazardous substance. LRAPA reviews asbestos survey reports, processes abatement notifications,

conducts inspections, and enforces compliance with asbestos regulations to protect workers and the public.

Asbestos Notices		Year-to-Date↓				
Year	2020	2021	2022	2023	2024	2025
Total Asbestos Abatement Notices	439	408	465	466	436	291

III.C. Enforcement

*This section supports **Goal 3 (Public Health Protection and Air Quality Education)** metrics for enforcement action resolution and evaluations completed. The enforcement program ensures that regulations are followed, and violations are addressed.*

LRAPA's compliance program ensures that air quality regulations are followed by stationary sources, asbestos contractors, and the general public. This section provides an overview of enforcement actions taken during the reporting period, including notices of non-compliance, civil penalties, and case resolutions.

July 1, 2025 to August 31, 2025					
Category of Violation	New	Follow-Up Action	Pending	Closed	Total
Asbestos	-	-	1	3	4
Industrial	-	-	1	2	3
Outdoor Burning	1	-	-	3	4
Fugitive Dust	-	-	-	-	-
Home Wood Heating	-	-	-	-	-
Totals	1	-	2	8	11

Attachment No. 3: July & August 2025, Enforcement Actions Detail Report.

	2020	2021	2022	2023	2024	2025
Notices of Non-compliance and Warnings	15	21	24	19	9	16
Notices of Violation with Civil Penalties	26	17	24	15	5	12

IV. STRENGTHENING ORGANIZATIONAL CAPACITY

Aligns with Learning & Growth Perspective of the Balanced Scorecard framework and LRAPA's current goal 6—developing staff capabilities and improving operational systems.

IV.A. Staff Development & Agency Growth

This section supports Goal 6 (Organizational Excellence and Operational Efficiency) metrics focused on staff retention, professional development, and employee satisfaction, essential for achieving operational excellence.

LRAPA maintains a skilled workforce to carry out our mission of protecting air quality in Lane County. This section provides an overview of our current staffing levels, vacancies, and professional development activities. Our commitment to staff development ensures we have the expertise needed to address complex air quality challenges effectively.

Department	FTE	Vacancies
Administration	5.0	0.0
Operations	9.0	2.0
Finance	3.0	1.0
Technical services	2.0	0.0
Total	19.0	3.0
<i>Agency at 84% of staffing capacity</i>		

LRAPA currently maintains 19.0 FTE across four departments. We presently have 16.0 FTE filled, representing 84% of our authorized staffing capacity. Of our three vacant positions, we are actively recruiting to fill two positions, through strategic recruitment efforts.

We are currently recruiting for two key positions: a Finance Specialist (1/2 level) and an Environmental Engineer/Specialist (1/2/3 level). To maximize our candidate pool and ensure we attract the best qualified applicants, we have posted these positions with flexible classification levels that allow us to accommodate varying experience levels. Both postings are available on our website under Careers.

Our recruitment process remains robust, with the Finance Specialist 1/2 closing on September 5th and the Environmental Engineer or Specialist closing on September 14th. We anticipate conducting interviews shortly after the job postings close, which will bring us back to 95% operational capacity.

The agency continues to prioritize staff development and retention strategies to maintain our skilled workforce, which is essential for protecting air quality in Lane County.

Staff Professional Development, Year-to-Date			
Training	Participation	Completion Date	Provider
Budget Law Training	2	February	Oregon Department of Revenue
Avoiding Communication Pitfalls	1	February	Express
Basic Inspector Training	3	March	WESTAR
Accounts Receivable: Common Routines	1	March	Caselle
Fred Pryor Customer Service Training	1	April	Pryor Learning

Staff Professional Development, Year-to-Date			
Training	Participation	Completion Date	Provider
Intro to Environmental Enforcement training	2	April	Western States Project
Essential Skills Workshop	1	April	Springfield Chamber: Work ready
Community Connect Portal	1	April	Caselle
Workplace Safety: Active Violence Incident	17	May	City of Springfield, Police
New Source Review Process Steps	5	May	Department of Environmental Quality
Incinerators	3	May	WESTAR
Industrial Boilers	5	May	WESTAR
Electrostatic Precipitators	3	May	WESTAR
Ask Us Anything Air Quality	5	May	Department of Environmental Quality
Balancing Payroll Transmittals	1	May	Caselle
Complying with Grants	2	May	Environmental Protection Agency
ASAP Grant Payment Portal training	1	May	US Treasury
Payment Requests in ASAP	1	May	US Treasury
PERS Summer Webinar: Understanding your statement, voluntary contributions and Q&A	1	June	Employer Service Center (ESC)
Caselle: Payroll-Supplemental & Termination checks	1	June	Caselle
Caselle: New Online Payment Portal Management	3	June	Caselle
Ask Us Anything Air Quality	5	June	Department of Environmental Quality
WESTAR Effective Permit Writing course	2	July	WESTAR
EPA Annual Regional State & Local Air Dispersion Modeling Conference	1	July	Environmental Protection Agency
Oregon Annual Asbestos Retreat	2	August	Department of Environmental Quality

EPA Annual Regional State and Local Air Dispersion Modeling Conference (July 8th-10th, Virtual)

Staff attended the EPA's annual workshop focused on air dispersion modeling techniques and regulatory applications, which brings together co-regulatory air permitting agencies to discuss ongoing model development activities and issues affecting air permitting at various government levels.

WESTAR Effective Permit Writing course (July 29th-31st, Virtual)

Staff completed this comprehensive online training designed for air pollution permitting agencies, covering methods and procedures for effectively drafting and reviewing permit conditions across various permit programs, including practical exercises and application evaluation components.

Oregon Annual Asbestos Retreat (August 19th-20th, In-person & Virtual)

LRAPA staff participated in the Oregon DEQ's annual asbestos program retreat, which included professional development sessions on soft skills, health and safety refreshers for inspectors, and collaborative discussions on program improvements and tool development.

IV.B. Operational Improvements & Innovation

*This section supports **Goal 6 (Organizational Excellence and Operational Efficiency)** metrics for technology adoption and systems modernization, enhancing our efficiency and effectiveness in serving Lane County.*

LRAPA is working to improve our systems and processes to enhance efficiency and effectiveness. These improvements support our ability to fulfill our mission and provide better service to the public. Current initiatives focus on technology upgrades, document management, and standardized procedures.

Current activities underway:

- **LINFO Database Upgrade:** LRAPA successfully transitioned to our central database system (LINFO) version 3.0 on June 11, 2025, which enhances our permit tracking, complaint management, and reporting capabilities. The system has been fully operational, and staff are actively using it while documenting bugs and identifying needed user-interface and functionality improvements. Progress on system enhancements has been paused since June 2025 due to the retirement of LCOG's internal developer who maintained LINFO under contract with LCOG. LCOG has not yet filled this critical position.

To address this gap, LRAPA is pursuing alternative solutions, including engaging freelance developers to continue system improvements. We are working with LCOG to obtain GitHub access to LINFO's code for both LRAPA and potential freelance developers. We have identified a promising candidate who is a former LRAPA employee and understands our operational needs.

- **Meeting Technology:** LRAPA has transitioned from Zoom to Microsoft Teams for board meetings and public engagement to address persistent audio quality issues experienced with our hybrid meeting setup. While Teams has resolved the audio clarity problems, we are currently experiencing synchronization delays between audio and video feeds. The VA contractor who completed LRAPA's recent office remodel is actively engaged in troubleshooting these technical issues and evaluating solutions to ensure seamless hybrid meeting capabilities for board meetings, staff training, and stakeholder engagement.
- **Standard Operating Procedures (SOPs):** Development of SOPs across all departments is progressing well, with multiple procedures already completed and implemented. Our current focus has shifted to establishing the foundational framework of developing an "SOP for SOPs" that will standardize how procedures are created, revised, referenced, and maintained throughout the organization. This meta-level documentation will be essential in ensuring consistent procedure development and management, supporting both operational consistency and succession planning across the agency.

V. ENSURING FISCAL RESPONSIBILITY

Aligns with Financial Stewardship Perspective of goal 7—managing financial resources effectively and transparently.

V.A. Budget Performance & Stability

*This section supports **Goal 7 (Financial Sustainability and Transparency)** metrics for budget variance and maintaining adequate reserves (4 months of operating budget), ensuring LRAPA can fulfill its mission consistently.*

Please refer to the June 2025 financial update (Agenda item number 7).

FY25 Line Items to Note: These line items are above 100% of the budgeted spending to date.

- **General Fund** – no items to report
- **Special Revenue Fund (Title V) Transfers to General Fund** – LRAPA underbudgeted this line item in the FY25 approved budget. During FY25, the methodology for the Indirect Cost Allocation was refined to more accurately measure the indirect costs related to Title V operations.
- **Grant Fund Capital Outlay and Transfers to General Fund** line items were not delineated in the FY25 Adopted Budget, therefore it appears that these line items are “over budget” on the financials, however, both line items are well within the expected amounts. The total expenditures for the Grant Fund are 46% of the FY25 adopted budget, therefore the error on these two-line items within the adopted budget is of little to no consequence budgetarily speaking.

FY25 Summary of Expenditures: Although **100%** of the year has elapsed as of **6/30/25**, spending is below that threshold in each of the LRAPA funds. These are the categories we must consider when asking the question “Were we below or over budget for the year?”:

- **General Fund** Total Actual Expenditures as a % of Budgeted Annual Expenditures: **91%**
- **Special Revenue Fund** Total Actual Expenditures as a % of Budgeted Annual Expenditures: **93%**
- **Grant Fund Total** Actual Expenditures as a % of Budgeted Annual Expenditures: **46%**
- **All Funds Consolidated** Actual Expenditures as a % of Budgeted Annual Expenditures: **75%**

V.B. Financial Transparency & Reporting

*This section supports **Goal 7 (Financial Sustainability and Transparency)** metrics for financial reports provided to the Board (target: monthly) and timely audit completion (target: before December 31). Transparency in financial matters builds trust with our stakeholders and ensures accountability.*

Fiscal Year: 2024-2025	Status	Completion Date
Budget	Adopted	June 2024
Prior Year Audit - FY24	Completed	July 2025

Fiscal Year: 2025-2026	Status	Completion Date
Budget	Adopted	May 2025
Prior Year Audit - FY25	Scheduled (delayed due to staff transition within the LRAPA finance team)	Expected December 2025

VI. BOARD CALENDAR

A tentative review of upcoming initiatives, events, and board business.

2025	2026
January - Preview upcoming appointments on board and committees. - Oakridge Air update - Remodel update January; Work Session - Discussion of Partner Dues - Discussion of Board Goals - Discussion of Board Meeting Schedule February - Supplemental Budget for FY'25 - Appoint new Budget Committee members, and appoint Budget Officer - Elect the Board Chair and Vice-Chair - Board Goals Review - Federal Grant Status Update - Remodel Update March - Budget Committee Meeting for FY'26 - Authorization for Public Comment on SB 5520 - Board Goals Approval - Federal Grant Status Update - Remodel Final Update April - Budget Committee Meeting for FY'26; Approve Budget - Annual By Rule Fee Schedule - Public Comment SB 5520; Report May - Public Hearing of FY'26 Approved Budget; Board Adoption - Oakridge Air Update - Federal Grants Status Update - LRAPA Open House June - Audit Presentation from Isler CPA—FY24 - Outdoor Burning Season Review - Federal Grants Status Update - The Permit Life Cycle: Application to Compliance July - Rulemaking Review - Federal Grants Status Update - Executive Director's Performance Evaluation Process - PERS UAL Discussion, Review & Investment Strategy - Ozone Review - Audit Report - FY'24 Audit, Corrective Action Plan August - No Meeting September - Review Local Partner Dues Calculation for FY'27 - Resolution 25-04; Board Designated LGIP Account - Permitting & Federal Standards Rulemaking October - Approve Local Dues Calculation for FY'27. - Smoke Management Season Update/Review November - Audit Update, FY'25 - Home Wood Heating Season Update - Executive Session: Director Performance Evaluation December - No Meeting	January - Preview upcoming appointments on board and committees. - Oakridge Air update - Review budget forecast for FY'2026-2029 February - Supplemental Budget for FY'26 - FY'25 Audit Report & Presentation - Appoint new Budget Committee members, and appoint Budget Officer - Elect the Board Chair and Vice-Chair March - Budget Committee Meeting for FY'26 April - Budget Committee Meeting for FY'27; Approve Budget - Executive Director's Performance Evaluation Process May - Public Hearing of FY'27 Approved Budget; Board Adoption - Executive Session: Director Performance Evaluation - Oakridge Air Update June - Outdoor Burning Season Review July - Rulemaking Review - Review PERS UAL Liability & Investment Strategy August - No Meeting September - Review Legislative Short Session. - Review Local Partner Dues Calculation for FY'28. - Wildfire Smoke Management Season Update - Annual Review of Board Designated LGIP Account October - Approve Local Dues Calculation for FY'28. - Smoke Management Season Update/Review November - Audit Update, FY'27 - Home Wood Heating Season Update December - No Meeting

VII. LRAPA STRATEGIC GOALS REFERENCE SHEET

These ongoing and sustained goals are designed to ensure comprehensive performance management across four key perspectives. This reference sheet provides an overview of each strategic goal and its associated performance metrics.

MISSION: To protect public health, quality of life and the environment as a leader and advocate for the continuous improvement of air quality in Lane County.

VISION: Community partners working together to ensure clean air for everyone.

GOAL 1: Public Health Protection and Air Quality Education

Protect public health through air quality initiatives and foster community engagement via educational programs, prompt response to public concerns, and efforts to ensure equitable protection from air pollution for all communities.

Lag Indicators

- % of days in "Good" or "Moderate" AQI categories by monitoring location (target: 95% annually)
- Number of days with PM2.5 or PM10 exceeding NAAQS 24-hour standards (target: 0)
- % of complaints responded to (target: 95%)

Lead Indicators

- Number of educational events/programs conducted quarterly (target: 2 per quarter)
- Number of wood heating advisories issued (target: prior to 150 AQI in metro)
- Email listserv growth (target: >3% increase annually)

GOAL 2: Enhanced Wildfire Smoke Preparedness

Address the increasing threat of wildfire smoke intrusions to public health in Lane County through public education, collaboration with local jurisdictions, and enhanced monitoring and communication during wildfire events. In addition to seeking funding avenues which directly support this new and growing smoke management service need.

Lag Indicators

- Response time to publish smoke advisories during events (target: before 1pm on days needed)

Lead Indicators

- Maintain LRAPA supported commercial air sensors in Lane County (target: approximately 75)
- State smoke advisory engagement (target: 100% participation)

GOAL 3: Public Health Protection and Air Quality Education

Ensure compliance with National Ambient Air Quality Standards (NAAQS) and other health-based benchmarks, manage air quality permits for regulated sources, and implement best practices in emissions control, balancing economic development with environmental protection through rigorous permitting processes.

Lag Indicators

- % of area in compliance with NAAQS standards (target: 100%)
- % of permits issued within target timeframes (target: 90%)
- Permit backlog rate (target: <20%)

Lead Indicators

- Number of annual Full Compliance Evaluations completed vs. EPA committed (target: 100%)
- % of enforcement actions resolved within 6 months (target: 80%)

GOAL 4: Regional Air Monitoring and Analysis

Collect, analyze, and report comprehensive air quality data across Lane County to inform policy decisions, alert the public, and track long-term air quality trends.

Lag Indicators	Lead Indicators
- % data completeness for monitoring network (target: >95%) - Timeliness of data reporting to the public and EPA (target: 100% on schedule)	- % of monitors calibrated on schedule (target: 100%) - % uptime for real-time data systems (target: 98%) - Number of monitoring site quality assurance audits completed vs. EPA committed (target: 100%)

GOAL 5: Partnerships and Interagency Coordination

Build and maintain strong relationships with various stakeholders, including industry, local jurisdictions, and community groups, to foster collaboration, improve communication, and ensure that LRAPA's work is responsive to community needs and concerns.

Lag Indicators	Lead Indicators
- Number of industry outreach initiatives completed annually (target: 1 per year) - Number of community outreach initiatives completed annually (target: 1 per year) - Number of partner outreach engagements completed annually (target: 5 per year)	- Diversity of inter-agency meetings attended (target: prioritize local, then state, then federal engagements) - Number of monitoring site quality assurance audits completed vs. EPA committed (target: 100%) - Communication frequency with key stakeholders (target: Quarterly communication) - Number of council presentations delivered (target: 1 per jurisdiction annually)

GOAL 6: Organizational Excellence and Operational Efficiency

Strengthen LRAPA's internal systems, workflows, and operational capacity through technology integration, process improvement, and staff development to enhance organizational effectiveness and service delivery.

Lag Indicators	Lead Indicators
- Employee satisfaction/engagement scores (target: 85% satisfaction) - Staff retention rate (target: >85% annually) - % completion of internal systems modernization (target: 100% of planned upgrades, e.g. LINFO)	- Number of staff professional development training completed (Target: 2 per staff per year) - Number of staff utilizing advancing technologies in workflows (target: > 50%)

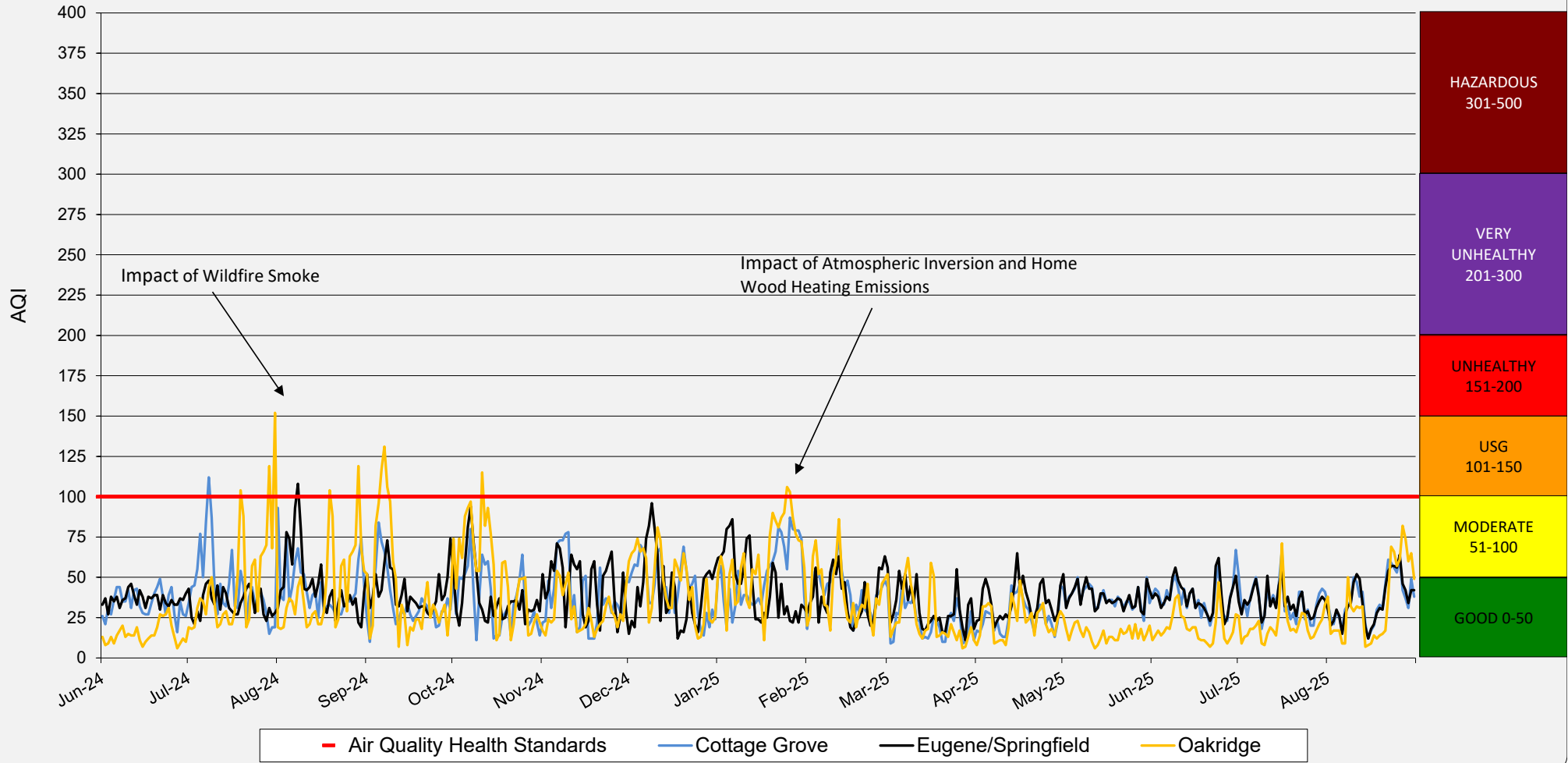
GOAL 7: Financial Sustainability and Transparency

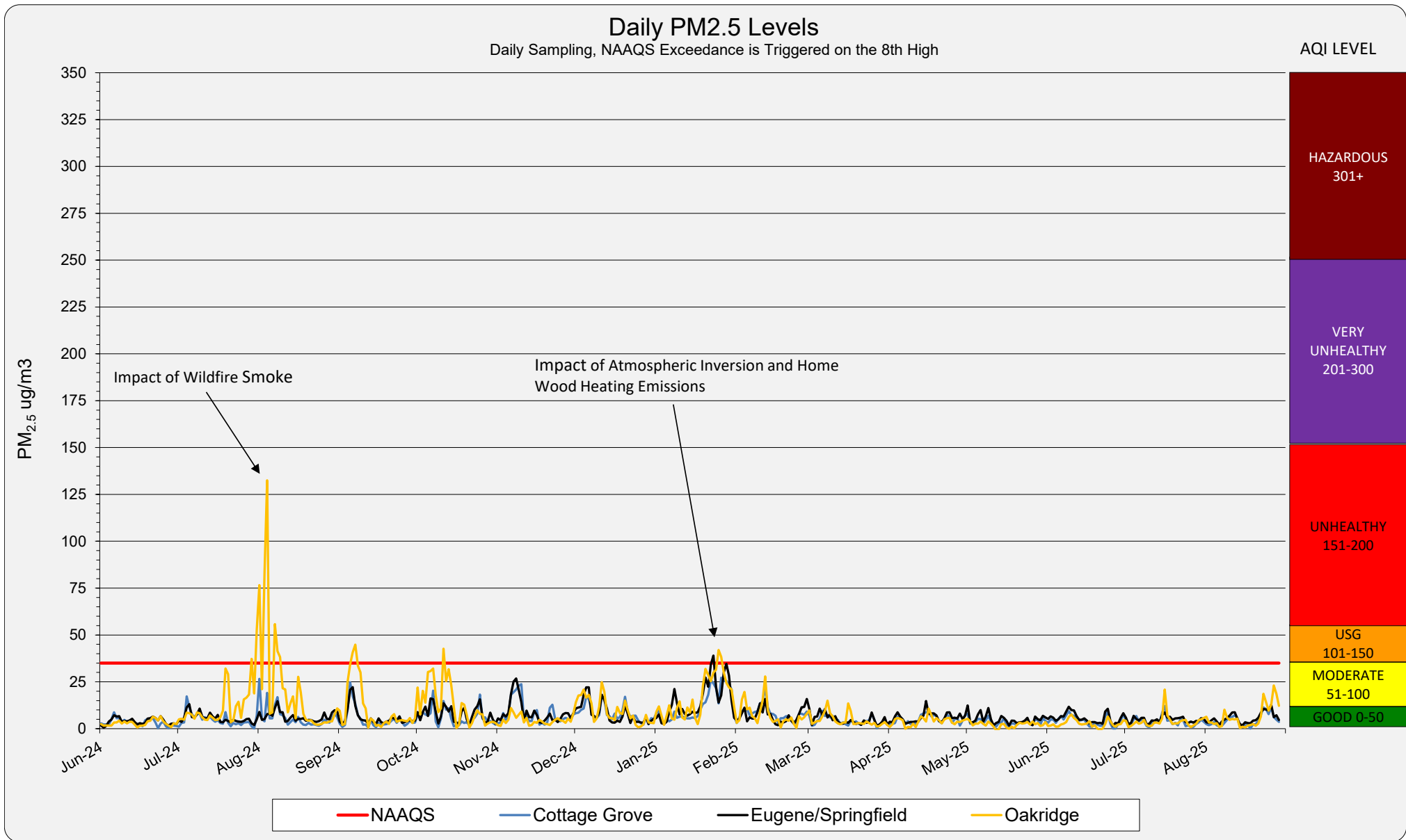
Ensure LRAPA's long-term financial stability and improve fiscal transparency through diversified funding sources, robust financial management practices, and clear communication of financial decisions to stakeholders.

Lag Indicators	Lead Indicators
- Reserve fund supporting annual operating budget (target: 4 months) - Budget variance (target: within 10% of planned)	- Number of financial reports provided to Board & public (target: monthly to Board) - Audit completed before state deadline (target: Dec. 31)

Daily Air Quality Index Chart

This 15-month chart demonstrates the seasonality of the pollutants.





NEW/OPEN ENFORCEMENT ACTIONS DETAIL REPORT
7/1/2025 -- 8/31/2025
Report of open actions initiated since last report

NEW ENFORCEMENT ACTIONS:

1. REMEDIOS ROMERO (COTTAGE GROVE)
 - A. Violation: Respondent conducted the burning of prohibited materials, including painted wood, metal, tin cans, plastic bags, food waste, plastics fiberglass roofing and general household garbage in a burn barrel.
 - B. Initial Action Taken: NON #3930 issued 08/06/2025
 - C. Subsequent Action: NCP #2025-3930 (\$1,019) issued 08/06/2025:
 - D. Resolution: PENDING
 - E. Source Type: OUTDOOR BURNING
 - F. Initiated By: COMPLAINT

PENDING (Enforcement actions issued prior to 7/1/2025 with no reporting action in the current reporting period):

1. DUST 2 DIAMONDS, LLC (SPRINGFIELD)
 - A. Violation: Performed an asbestos abatement project without possessing a license to perform asbestos abatement; openly accumulated friable asbestos-containing materials.
 - B. Initial Action Taken: NON #3908 issued 9/6/2024
 - C. Subsequent Action: NCP #2024-3908 (\$8,400) issued 9/6/2024; request for reduction approved and reduced to \$4,800 with a payment plan of \$100; payments are on schedule.
 - D. Resolution: PENDING
 - E. Source Type: ASBESTOS
 - F. Initiated By: INSPECTION
2. INTERNATIONAL PAPER (SPRINGFIELD)
 - A. Violation: Between January 23, 2024, and June 30, 2024, International Paper Company

failed to implement monitoring required by Title V Operating Permit #208850, issued January 23, 2024. It is alleged that the additional monitoring requirements were not implemented when the permit was issued with the required monitoring was not performed for the first (6) six months of 2024 (1/23/2024 - 6/30/2024).

- B. Initial Action Taken: NON #3920 issued 1/30/2025
- C. Subsequent Action: NCP #2024-3920 (\$9,000) issued 1/30/2025; request for reduction and Supplemental Environmental Project (SEP) under review
- D. Resolution: PENDING
- E. Source Type: PAPER & PULP MILL
- F. Initiated By: SELF REPORTING

CLOSED ENFORCEMENT CASES Enforcement Actions issued prior to 7/1/2025 and closed in the current reporting period):

- 1. A & K DEVELOPMENT CO, PAC METAL FAB (JUNCTION CITY)
 - A. Violation: Failed to notify LRAPA prior to the construction of a new stationary source in accordance with LRAPA Rules and Regulations Section 34-010(1)(a); operating an air contaminant source which is listed in Section 37-8010 Table 1 without first obtaining and ACDP from LRAPA in accordance with LRAPA 37-0020(3).
 - B. Initial Action Taken: NON #3903 issued 05/30/2024
 - C. Subsequent Action: NCP #2024-3903 (\$6,800) issued 05/22/2025; 6/20/2025 request for reduction approved and reduced to \$4,200 – paid 8/4/2025
 - D. Resolution: CASE CLOSED on 8/4/2025
 - E. Source Type: METAL FABRICATION AND PAINTINGG
 - F. Initiated By: INSPECTIONS
- 2. AURORA INNOVATIONS / HYDROFARM (EUGENE)
 - A. Violation: Failure to submit 2023 semi-annual report required by Condition #28 in the ACDP #200053. The 2023 semi-annual report was due February 15, 2024; failure to submit their 2023 ATEI report by July 1, 2024.
 - B. Initial Action Taken: NON #3910 issued 7/31/2024

- C. Subsequent Action: NCP #2024-3910 (\$2,500) issued 04/23/2025: request for reduction approved with a Stipulated and Final Order (SFO) agreement to submit reports by the required due dates and reduced to \$1,600 – paid 8/18/2025
 - D. Resolution: CASE CLOSED on 8/18/2025
 - E. Source Type: FERTELIZER MANUFACTURING
 - F. Initiated By: INSPECTIONS
3. KIM, STEPHEN ROMI (COTTAGE GROVE)
- A. Violation: Outdoor burning of prohibited materials (plastic and household garbage).
 - B. Initial Action Taken: NON #3933 issued 06/25/2025
 - C. Subsequent Action: None – Confirmation from the property owner that the tenants conducting the illegal outdoor burning have been evicted and moved from the property.
 - D. Resolution: CASE CLOSED on 07/02/2025
 - E. Source Type: OUTDOOR BURNING
 - F. Initiated By: COMPLAINT
4. WILDE, DARREL LANE (JUNCTION CITY)
- A. Violation: Outdoor burning of prohibited materials (truck trailer, box springs and clothing).
 - B. Initial Action Taken: NON #3934 issued 06/25/2025
 - C. Subsequent Action: PENDING
 - D. Resolution: PENDING
 - E. Source Type: OUTDOOR BURNING
 - F. Initiated By: COMPLAINT
5. ATEZ, INC. (EUGENE)
- A. Violation: Conducted and completed a friable asbestos abatement project at Cascade Manor without performing air clearance prior to leaving the site.
 - B. Initial Action Taken: NON #3923 issued 05/02/2025

- C. Subsequent Action: NCP #2025-3923 (\$4,865) issued 05/02/2025: request for hearing or reduction approved for \$2,800 – paid 7/15/2025.
 - D. Resolution: CASE CLOSED on 7/15/2025
 - E. Source Type: ASBESTOS
 - F. Initiated By: INSPECTION
6. VALLEY ENVIRONMENTAL DBA VAE LLC (LANE COUNTY)
- A. Violation: Failure to notify LRAPA of date and startup at least 14 days prior to the relocation of a stationary source in accordance with condition 12.6 of Permit No. AQGP-013 General ACDP #208670.
 - B. Initial Action Taken: NON #3927 issued 05/02/2025
 - C. Subsequent Action: NCP #2025-3927 (\$3,200) issued 05/02/2025: request for reduction approved and reduced to \$2,200 – paid 7/14/2025
 - D. Resolution: CASE CLOSED on 7/14/2025
 - E. Source Type: PORTABLE ACI
 - F. Initiated By: LRAPA REPORT REVIEW
7. HARMON, SHARON (EUGENE)
- A. Violation: Outdoor burning in a burn barrel.
 - B. Initial Action Taken: NON #3929 issued 05/22/2025
 - C. Subsequent Action: NCP #2025-3929 (\$550) issued 05/22/2025: request for reduction approved and reduced to (\$-0-) with signed SFO with agreement for the Respondent to permanently remove all burn barrels, with documents providing proof and cease violating LRAPA's outdoor burning rules and regulations; 7/14/2025 submitted proof with receipts of disposal of the burn barrel and sign SFO.
 - D. Resolution: CASE CLOSED on 7/14/2025
 - E. Source Type: OUTDOOR BURNING
 - F. Initiated By: COMPLAINT

8. EMPIRE PROPERTY MANAGEMENT (EUGENE)
 - A. Violation: Respondent allowed open accumulation of friable asbestos containing materials (ACM) in a rental property.
 - B. Initial Action Taken: NON #3932 issued 05/28/2025
 - C. Subsequent Action: Respondent hired an asbestos abatement contractor to abate the friable ACM, the work was confirmed completed on 7/17/2025.
 - D. Resolution: CASE CLOSED on 7/17/2025
 - E. Source Type: ASBESTOS
 - F. Initiated By: COMPLAINT